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University of South Carolina
BOARD OF TRUSTEES

Academic Affairs and Faculty Liaison Committee

June 8, 2018

The Academic Affairs and Faculty Liaison Committee of the University of South Carolina Board of Trustees met at 9:00 a.m. on Friday, June 8, 2018, in the Alumni Center's C. Edward Floyd Boardroom.

Members present were: Ms. Leah B. Moody, Chair; Mr. Mark W. Buyck Jr.; Mr. Thomas C. Cofield; Dr. C. Dorn Smith III; Mr. Thad Westbrook; and Mr. John C. von Lehe Jr., Board Chairman. Absent were: Mr. A.C. "Bubba" Fennell III; Mr. William C. Hubbard; and Mr. Tommy Preston Jr.

Other Board members present were: Mr. J. Egerton Burroughs; Mr. Toney J. Lister; Mr. Hubert F. Mobley, Board Vice Chairman; and Ms. Rose Buyck Newton.

Also present were: Faculty Senate Chair Marco Valtorta; Student Government President Taylor Wright; and Faculty Liaison Committee member Benjamin Nelson.

Others present were: President Harris Pastides; Secretary J. Cantey Heath Jr.; General Counsel Walter "Terry" H. Parham; Chief Operating Officer Edward L. Walton; Chief Financial Officer Leslie Brunelli; Chief Information Officer Doug Foster; Chief Audit Executive Pam Doran; USC Advancement Team Leader Paula Harper Bethea; Vice President for Human Resources Chris Byrd; Chief Communications Officer Wes Hickman; Athletics Director Ray Tanner; University Treasurer Pat Lardner; Chief Diversity Officer John H. Dozier; Vice President for Facilities and Transportation Derrick Huggins; Senior Associate Vice President for Student Affairs and Academic Support Stacey Bradley; Associate Vice President and Chief of Police Chris L. Wuchenich; Associate Vice President and Chief Information Security Officer James Perry; Palmetto College Chancellor Susan Elkins; USC Beaufort Chancellor Al Panu; USC Upstate Chancellor Brendan Kelly; College of Engineering and Computing Dean Hossein Haj-Hariri; USC Aiken Executive Vice Chancellor for Academic Affairs Jeff Priest; Associate Provost for Academic Programs Tena B. Crews; Executive Director for the Office of Economic Engagement William D. "Bill" Kirkland; Executive Director for Strategic Initiatives Jack Claypoole; Director of State Government Relations Derrick Meggie; USC Lettermen's Association President Mike Ragin; Arnold School of Public Health Associate Dean for Clinical Public Health Ronnie Horner; Arnold School of

Public Health Associate Dean for Faculty Affairs and Curriculum James Hardin; Arnold School of Public Health Graduate Director Toni Torres-McGehee; Director of the Public History Program, College of Arts and Sciences, Allison Marsh; College of Arts and Sciences Associate Dean for Diversity and Inclusion Tracey Weldon-Stewart; Physical Education Chair, College of Education, Linda Nilges-Charles; Edward Cox, Associate Professor, College of Education; Enterprise Risk Management Director Brian Hann; Columbia Budget Director Joe Sobieralski; Andrew Laws with Huron Consulting; University of Possibilities supporters Derrick Harrison, Christian Mckie and DeAlva Wilson; University Technology Services Production Manager Joe Woodard; and Board staff members Debra Allen, Terri Saxon and Ina Wilson.

I. Open Session: Call to Order

Presiding Chair Buyck called the meeting to order and invited committee members to introduce themselves.

He stated notice of the meeting had been posted and the press notified as required by the Freedom of Information Act; the agenda and supporting materials had been circulated; and a quorum was present to conduct business. Mr. Hickman said no media representatives were in attendance. Mr. Lucas Daprile, with *The State* newspaper joined the meeting late.

Presiding Chair Buyck stated there were personnel matters dealing with honorary academic titles, appointments with tenure, tenure and promotion recommendations and honorary degree nominations appropriate for Executive Session. Mr. Westbrook moved to enter Executive Session and Dr. Smith seconded the motion. The vote was taken and the motion carried.

The following individuals were invited to remain: President Pastides, Secretary Heath, members of the President's Executive Council, Ms. Doran, Ms. Bradley, Dr. Valtorta, Dr. Nelson and Mr. Wright.

EXECUTIVE SESSION

RETURN TO OPEN SESSION

II. USC Columbia

Presiding Chair Buyck called on Provost Gabel to present the USC Columbia agenda items.

A. New Programs

1. Master of Education in Applied Behavior Analysis, College of Education

Provost Gabel reported the proposed program was targeted specifically toward qualifying educators to instruct students with autism, a growing need. Upon completion of the degree, graduates will be special education professionals and eligible to sit for the Behavior Analyst Certification Boards. There is a shortage of qualified professionals in this area and USC will be the first university in the state to offer a full degree program in the area.

Expected initial enrollment is 8-15, with a possibility to expand to 25 students. No substantial financial resources are needed as the required courses to offer the degree and the associated faculty are already established and available in the special education program. The program's anticipated start date is in the Fall Semester of 2019.

Presiding Chair Buyck called for a motion to recommend approval by the full Board of the Master of Education in Applied Behavior Analysis program in the College of Education as presented and described in the materials posted on the Board Portal. Mr. Cofield so moved and Mr. Westbrook seconded the motion. The vote was taken and the motion carried.

2. Master of Science in Athletic Training, Arnold School of Public Health

Provost Gabel reminded Trustees the athletic training program moved to the Arnold School of Public Health (ASPH) from the College of Education in 2016 due to changing accreditation requirements and to prepare for the transition to the master's level from the previous bachelor's level program. She said, in accordance with all the accreditation requirements, the ASPH was taking the next step to transition the undergraduate degree to the graduate degree. Only minimal costs are expected as resources from the existing bachelor's program will be used. An initial cohort of 15 students is expected beginning in Summer 2019.

Presiding Chair Buyck called for a motion to recommend approval by the full Board of the Master of Science in Athletic Training program in the Arnold School of Public Health as presented and described in the materials posted on the Board Portal. Mr. Westbrook so moved and Dr. Smith seconded the motion. The vote was taken and the motion carried.

B. Existing Programs – 100% Online Delivery

1. Education Specialist in Educational Administration, College of Education
2. Master of Public Health in Health Services Policy and Management, Arnold School of Public Health

Provost Gabel said the College of Education proposed to move the Education Specialist in Educational Administration degree from a face-to-face program to 100% online delivery. She reported this was a popular degree for people in the area of K-12 education who seek to move into leadership roles. This shift to an online program will expand the market and allow the University of South Carolina to serve students throughout the state. A one-time, start-up expense for developing and reformatting the courses for online delivery is estimated to be \$35,000. Program launch is expected to be Fall 2019.

The Master of Public Health in Health Services Policy and Management is currently a hybrid program, which the ASPH is proposing to move to 100% online delivery. This is a high-demand program and moving it online will allow the University to reach a wider audience. Some upfront costs to switching the program from hybrid to online are expected and the anticipated start date is in Summer 2018.

Presiding Chair Buyck called for a motion to recommend approval by the full Board that the format of these two existing programs be changed to 100% online delivery, as presented and described in the materials posted on the Board Portal. Mr. Cofield so moved and Dr. Smith seconded the motion. The vote was taken and the motion carried.

C. Program Modification

- Master of Science in Physical Education to Master of Science in Adapted Physical Education, College of Education

On behalf of the College of Education, Provost Gabel requests the Master of Science in Physical Education be changed to a Master of Science in Adapted Physical Education. The undergraduate degree, Bachelor of Science in Physical Education, will continue to be offered. There is a significant need for qualified teachers to offer physical education to the disabled population, she said. To date, only one other program exists (Western Michigan University) but it is a growing field. The expected start date is Fall 2019 and only minimal costs are expected as this is an adaptation of an existing program.

Presiding Chair Buyck called for a motion to recommend approval by the full Board to modify this program in the College of Education as presented and described in the materials posted on the Board Portal. Mr. Cofield so moved and Dr. Smith seconded the motion. The vote was taken and the motion

carried.

D. New Institute

— The Ann Johnson Institute for Science, Technology, and Society, College of Arts and Sciences

Provost Gabel explained Ann Johnson (1965-2016) was a faculty member of the University of South Carolina, who held a joint appointment in history and philosophy. She was beloved by her students and was very active in forming research collaborations between science, technology, and the humanities. Her family funded a \$2 million endowment in the College of Arts and Sciences to create this institute, which will allow the University to join a select group of institutions involved in teaching and research at the intersection of science, technology and society. The gift will cover the budget for the new institute and the College of Arts and Sciences will provide the space, which has been identified.

Presiding Chair Buyck called for a motion to recommend approval to establish The Ann Johnson Institute for Science, Technology, and Society in the College of Arts and Sciences as presented and described in the materials posted on the Board Portal. Dr. Smith so moved and Mr. Westbrook seconded the motion. The vote was taken and the motion carried.

E. Center Name Change

— Center for Engineering Education Excellence to Center for Engineering and Computing Education, College of Engineering and Computing

The name change is requested to more accurately reflect the current work of the center. This center has been in existence since 2000 and its purpose has broadened. The change will allow for the expansion of the mission statement to capture students in both computer science related areas and engineering, as well as to support interdisciplinary collaborations.

Presiding Chair Buyck called for a motion to recommend approval by the full Board of this existing center's name change from Center for Engineering Education Excellence to Center for Engineering and Computing Education as presented and described in the materials posted on the Board Portal. Mr. Cofield so moved and Mr. Westbrook seconded the motion. The vote was taken and the motion carried.

F. Program Terminations

1. Master of Science in Public Health in Health Promotion, Education and Behavior, Arnold School of Public Health
2. Doctor of Public Health in Health Promotion, Education and Behavior, Arnold School of Public Health

Provost Gabel reported that two programs in the Arnold School of Public Health were being presented for termination due to low program enrollment.

Presiding Chair Buyck called for a motion to recommend terminating these two programs in the Arnold School of Public Health as presented and described in the materials posted on the Board Portal. Dr. Smith so moved and Mr. Westbrook seconded the motion. The vote was taken and the motion carried.

G. Timeline Extension: Promotion Application, Athletic Training Department

Provost Gabel presented a request for a time-line extension for promotion application for a faculty member related to the transfer of the athletic training program into the Arnold School of Public Health. Originally, in 2016, a two-year timeline was established for transferring faculty to apply for promotion. However, one of the faculty members was given unexpected, significant, additional administrative assignments during the course of the move in order to make the transition to the new accreditation a smooth one. Therefore, an extension until July 1, 2020, was requested for Dr. Torres-McGehee.

Presiding Chair Buyck called for a motion to recommend approval by the full Board to extend the timeline until July 1, 2020, for Dr. Toni Torres-McGehee to apply for promotion to professor in the Athletic Training Department using PEAT criteria, with the stipulation that an application submitted after July 1, 2020, will be reviewed under current Arnold School of Public Health criteria. Mr. Westbrook so moved and Dr. Smith seconded the motion. The vote was taken and the motion carried.

Chair Moody joined the meeting, expressed appreciation to Mr. Buyck for chairing the committee in her absence, and called on Chancellor Panu to present the agenda items for USC Beaufort.

III. USC Beaufort

A. Program Modification

— Bachelor of Science in Nursing

Chancellor Panu reported the purpose of the requested modification is to align the program with current best practices in nursing and reduce the required degree credit hours from 127 to 121.

Chair Moody called for a motion to recommend approval by the full Board of the program modification to the Bachelor of Science in Nursing at USC Beaufort as presented and described in the materials posted on the Board Portal. Dr. Smith so moved and Mr. Westbrook seconded the motion. The vote was taken and the motion carried.

B. Name Changes

1. From BS in Health Promotion to BS in Public Health

2. From BA in Liberal Studies to BA in Interdisciplinary Studies
3. From Department of Fine Arts to Department of Visual Art and Design

Chancellor Panu reported the requested name changes better reflect current naming trends and allow for more effective promotion of these programs and academic units.

Chair Moody called for a motion to recommend approval by the full Board of these three name changes at USC Beaufort as presented and described in the materials posted on the Board Portal. Mr. Westbrook so moved and Dr. Smith seconded the motion. The vote was taken and the motion carried.

C. New Site – BS in Hospitality Management to be at Hilton Head Island Campus

Chancellor Panu said the new Hilton Head Island Campus is due to open in Fall 2018 and the Bachelor of Science in Hospitality Management degree program will take center stage at this location. He explained that beginning in the fall, the new campus would be home to the junior and senior years of this program.

Chair Moody called for a motion to recommend approval by the full Board to offer the Bachelor of Science in Hospitality Management at the USC Beaufort Hilton Head Island Campus as presented and described in the materials posted on the Board Portal. Mr. Cofield so moved and Mr. Westbrook seconded the motion. The vote was taken and the motion carried.

D. New Institute – Institute for the Study of the Reconstruction Era (ISRE)

The Beaufort region is nationally recognized for its reconstruction era heritage and was recently designated the Reconstruction Era National Monument site. The institute's purpose is to explore and promote the history of the post-Civil War Reconstruction Era in the South Carolina Lowcountry. Dr. Brent Morris, Associate Professor and Department Chair of History and Humanities, is a recognized scholar on the subject and will serve as the ISRE's Director. The institute will be largely funded from National Endowment for the Humanities' federal grants.

Chair Moody called for a motion to recommend approval by the full Board to establish this new institute at USC Beaufort as presented and described in the materials posted on the Board Portal. Mr. Buyck so moved and Mr. Cofield seconded the motion. The vote was taken and the motion carried.

E. Reorganization of Academic Affairs Unit

Chancellor Panu explained the proposed reorganization involved dividing the current Department of Computational Science into two separate departments: 1) Department of Mathematics and 2) Department of Computer Science, effective Fall 2018. This change is prompted by USC Beaufort's plans to apply to the Southern Association of Colleges and Schools Commission on

Colleges to move from a Level II to a Level III institution in order to offer master's degrees and better support the region. The restructuring of the Academic Affairs Unit will better reflect USC Beaufort's growth, its maturity as a baccalaureate degree-granting institution, and its movement toward becoming a graduate degree-granting institution.

Chair Moody called for a motion to recommend approval to restructure USC Beaufort's Academic Affairs Unit as presented and described in the materials posted on the Board Portal. Mr. Westbrook so moved and Dr. Smith seconded the motion. The vote was taken and the motion carried.

IV. USC Upstate

E. Reorganization of Academic Affairs Unit

Chancellor Kelly said after a deliberative review process involving feedback from faculty, USC Upstate was proposing to reorganize its Academic Affairs Unit to better serve and support its students, faculty, staff and community. Effective Fall 2019, the proposal calls for the current College of Arts and Sciences to be divided into two separate colleges: 1) the College of Science and Technology and 2) the College of Arts, Humanities, and Social Sciences. Restructuring the College of Arts and Sciences into these two smaller units is designed to create greater unity of purpose and mission within each college and will allow for more effective management of resources. Chancellor Kelly said additional recommendations for reorganizing the Academic Affairs unit are as follows:

- Move the Interdisciplinary Studies program under University College
- Change the name of the School of Education to School of Education, Human Performance and Health.
- Change the name of the African American Studies Program to Center for African-American Studies and move it, along with the Center for Gender and Women's Studies, under Academic Affairs.

Chair Moody called for a motion to recommend approval to restructure USC Upstate's Academic Affairs Unit as presented and described in the materials posted on the Board Portal. Mr. Buyck so moved and Mr. Cofield seconded the motion. The vote was taken and the motion carried.

V. Palmetto College

— Palmetto College Campuses Faculty Manual Update

Chancellor Elkins presented the proposed changes to the Palmetto College Campuses Faculty Manual noting approvals for the revisions had been obtained at the required levels from the Palmetto College Campuses Faculty Senate, the Provost and the President. The revisions were also vetted with the Office of the General Counsel. She said the four major updates were:

- Reorganization of the Manual to include Preamble and Appendix
- Three motions affecting the organization and election of the officers of the senate
- Three motions affecting requirements and procedures for tenure and promotion
- One amendment clarifying how the senate approves common associate degree programs

Chair Moody called for a motion to recommend approval to revise the Palmetto College Campuses Faculty Manual as presented and described in the materials posted on the Board Portal. Mr. Westbrook so moved and Dr. Smith seconded the motion. The vote was taken and the motion carried.

VI. University of Possibilities

Chair Moody asked Mr. Derrick Huggins to provide an update on University of Possibilities. The program was started one year ago with the vision to improve the lives of South Carolinians through higher education. Specifically, its mission is to: “Promote higher education as a catalyst to economic mobility and improved outcomes for South Carolina’s underrepresented and low income populations,” Mr. Huggins said, thanking Trustees Moody, Mobley and Smith for their support in this endeavor. Mr. Huggins explained one component of this project is to expose students from the target group (low-income, first generation, underrepresented students) to college campuses at an early age and provide meaningful campus experiences and engagements. He reported the program’s Spring 2018 Pilot was held on three USC campuses (Sumter, Lancaster and Union) with 630 sixth-grade students and 950 parents participating. Students and parents were welcomed by the campus deans, visited lecture halls, participated in art studio activities, met with Trio Program staff, toured campus libraries and theatres, as well as having lunch at the campuses. He said it was a successful pilot and the plan was to make this an annual event.

Mr. Derrick Meggie also addressed the committee saying that parental engagement is a strong part of this initiative. The program aims to familiarize both students and parents with the process and requirements necessary to get into college, he said. In addition, the program will expose them to available opportunities in the community. The University of Possibilities will work to pool a number of resources to support this endeavor, including USC’s footprint that reaches across the state with its Palmetto Colleges; existing Trio/Upward Bound programs; community churches; civic and business partners. He said the earlier the program can reach students, keeping them engaged and exposing them to the possibilities of college, the better the chances of a positive outcome for the students and, by extension, for the state of South Carolina.

Mr. Huggins closed by asking for Trustees’ support as he and others work to expand the program. Trustee Mobley said he had stopped by the event on the Lancaster campus and said he had seen great

participation and excitement there. Mr. Buyck thanked Mr. Huggins and asked him to keep Trustees apprised of when events were taking place in their areas. President Pastides thanked Mr. Huggins and added that national data indicates providing the opportunity for students to come and experience a college campus is a major catalyst for success and significantly increases the likelihood of them pursuing a college education later. Chair Moody thanked Mr. Huggins for introducing this program and for the passion he has put into it. She also thanked Mr. Meggie for his support. Mr. Huggins recognized the following supporters of the University of Possibilities program in the gallery: Dr. John Dozier, Chancellor Susan Elkins, Derrick Harrison, Christian Mckie and DeAlva Wilson.

Chair Moody stated this update would be received as information.

VII. Adjournment

There being no other items to come before the committee, Chair Moody adjourned the meeting at 9:56 a.m.

Respectfully submitted,

J. Cantey Heath, Jr.
Secretary